This report provides an overview of the FQ2 2020/21 <  $\dot{C}$  W OE ( ) OE u v /v ]  $\dot{s}$  OE • ~ < W / • • ( )

Delivering Our Outcomes – This highlights past performance as illustrated through the Services' Key Performance Indicators

### **KEY TO SYMBOLS**

Indicates the performance has not methe expected Target

- G Indicates the performance has met or exceeded the expected Target
- **Đ** Ï Î The Performance Trend Arrow indicates the direction of travel compared to the performance reporting period

#### Chief Executive's Unit.

#### DELIVERING OUR OUTCOMOUR KEY PERFORMANCE INDICATORS

Indicator: FIS102\_0-Maximise distribution of Scottish Welfare Fund

Why measure this? We distribute as much of the Scottish Welfare Fund as we can to the people. We also ave a statutory duty to do this.

Commentary:Spend is picking up significantly after a slow start due to restrictions regarding house moves for Community Care Grangtsantse cover the cost of fixtures and fittings in house therefore a reduction in house moves results in a lesser number of applications. In September 2020 we spent £75,900 on SWF by far the largest monthly spend. If that continues as anticipated we will spend our 2020/2021lforation in full by the yearend

#### Chief Executive's Unit.

Indicator: FIS110\_02Maintain the percentage of suppliers that are paid within 30 days.

Why measure this? Based on good practice.

Commentary:Target continues to be exceeded.

ChiefExecutive's Unit.

Indicator: FIS115\_1-The agreed Audit Plan is delivered

# Chief Executive's Unit.

	gh rate of collecting NonDomestic Ra		
	at all local taxes due are collected.		
			ts. This has reduced the total net bil
	n per annum. The cost of the £11 mi		
	the NDR collectionerist artificially imp		the relief.
	performance has improved since	the last reporting period	
TARGESEPTEMBER020	ACTUAISEPTEMBER020	BENCHMARK	PERFORMANOTREND
62.50%	74.08%	97.3%	1
	G		
	0		

# Education Srvice

DEL	IVERING OUR OUTCOMOS	IR KEY PERFORMANCE II	NDICATORS
Indicator: EDU107_0-Phasing in 1	140 hours of Early Learning and Chil	dcare (ELC) by 2020	
	nsure all 3 and 4 year <b>blade</b> access to		
	eligible children were able to receiv		/ 11 authorities to meethatheleaidline.
	ange in performan <b>s</b> ence the last repo		
TARGE <b>F</b> Q2	ACTUAIFQ2	BENCHMARK	PERFORMANGEREND
On Track	On Track	No Benchmark	<b>→</b>
	G		

EducationService

#### **Education Service**

Indicator: EDU107\_04-A counselling service is available in all secondary schools

Why measure this? This will provide support for mental health and wellbeing in our young people.

Commentary: The school counsellor posts have been advertised with a very encouraging level of skilled and appropriately qualified applicants. All posts

# Education Srvice

	he Education Service to assess and ss the authority are engaging with the		
			n literacy and numeracy within the Curr
			and individualised targets for each pupi
			ovision. The authority uses the data to i
provement planning with schools		cheare execuence and equity in pro	The damenty does and data is
	formance hasincreased since the las	st reporting period	
TARGE <b>F</b> Q2	ACTUAIFQ2	BENCHMARK	PERFORMANGIREND
50%	100%	NO BENCHMARK	1
3373			
	G		

#### EducationService

Indicator. EDU107\_12Maintain the percentage of all young people achieving a positive destination Why measure this? This demonstrates the high level of the number of our young people that achieve positive destinations. This gives an overal assessment of Young People in Allowind Bute. Commentary: The 2020 Anual Participation Measureheadline figures confirm that 94.1% of -19 year olds in Argyll and Bute were participating in education, training or employment compared to 92.1% nationally. 2.4% were not participating compared to 2.8% nationally and 3.5% have an unconfirmed status compared to 5.1% nationally. Despite a fall of 0.7% (22 young people) in the number of young people in the and Bute remains above the Scottish average in all three obasisifis. This is a new indicator for this reporting period and the performance is on track. TARGEFQ2(ANNUAL) ACTUAIFQ2(ANNUAL) **BENCHMARK** PERFORMANGIREND 95% 94% 93% EDU107\_12Maintain the percentage of all young people achieving a positive destination

#### EducationService

Indicator. EDU108\_0-Develop a nurture strategy or Argyll and Bute with an associated sustainable training model.

Why measure this Upskilling staff within nurture will help to improve the health and wellbeing of our children and young people.

Commentary: The Community Mental Health paper has been endorsed by Argyll and Bute's Children, including appointment of Principa (PTEa)ch

# EducationService

Indicator: EDU108\_07

# Legal and Regulatory Support

#### DELIVERING OUR OUTCOMOUR KEY PERFORMANCE INDICATORS

Indicator: LRS104\_0 Maintain the percentage of Anti-social Behaviour cases resolved within agreed timescale of 13 weeks Why measure this? de( w)-8 cn (s)]TJ ET wsaPc q 72.96 rr Q8d13 (I)W95.88 26.88 re W n 9 (a)12.8 (s71.3 (s) (I)W95.80 1 Tf 0 Tc 08926.88 re

# Legal and Regulatory Support

L II + 150440 454 1 1 1			
	ercentage of local suppliers that bid		
	es the proportion of local businesses	that benefit from contract awards	thus supporting and growing the loca
economy.	he contracts awarded in this quarter	the % of legal cumplions is lower.	Please note, howeve <b>lf, ToDespati</b> nd with
	etail on contracts bid for andb <b>ydo</b> cal s	• •	•
	erformance has decreased since the	<u> </u>	
TARGE <b>F</b> Q2	ACTUALFQ2	BENCHMARK	PERFORMANGEREND
35%	20.8%	34.1%	T EIKI GIKWANGEKEND
3370	20.070	04.170	
			<b>↓</b>
LRS110 14Maiı	ntain the percentage of local supplier	s that bid for business through the	procurement portal
	main the personnage of local supplies	e mar sia ier saemieee imeagii me	procuroment portar

Legal and Regulatory Support

## Legal and Regulatory Support

Indicator: LRS116\_02Percentage of Community Councillat are satisfied with the support received from Governance Team Why measure this? The monitoring of satisfaction levels helps ensure that support levels are appropriate.

Commentary:Overall the response is 84.25 tisfaction. However 15.8% of those responding were neither satisfied nor dissatisfied. On scrutinisir data these related to 3 Community Councils who indicated that they have very little or very infrequent contact with the team in regular, on ore frequent contact, were 100% satisfied wi( w)4.4 39B26 2 (t)-h (u)-0.7 (e)-1 ()10.C (o)-3.6 (o-6.2 1)13.6 yuat0(o)-3.6 (o)-9.7 (u)-0.6 (n)-0.c (8)-4.

#### **Commercial Services**

#### DELIVERING OUR OUTCOMOUR KEY PERFORMANCE INDICATORS

Indicator: COM113\_04The Council's Capital Plan is delivered on time [for projects managettheyMajor Projects Client Management Team] Why measure this?We candeliver major capital projects which add value to the community on time.

Commentary:

# Commerical Services

#### **Commercial Services**

Indicator: COM113\_05The Council's Capital Plan is delivered on time [for projects managed by Property Services] Why measurethis? We ensure safe and efficient development of Council properties.

Commentary: The Covid 9 pandemic resulted in the closure of all nessential construction works and as a result the capital programme in general the Early Years programme in particular has been prideritised. The Scottish Government has extended the completion deadline for EY projects from August 2020 until August 2021. Other significant projects affected include the completion of Dunoon Primary School. It August 2020 to summer 2021. Given our knowledge of contractor availability there is a risk that there will be insufficient contractor capacity to undertake the works that will be required in summer 2021. The property design team will have early dialogue with contractors to inform the mostialter ways forward.

This indicator is on track to a revised plan, this nisted through the upward trend arrow

TARGE**F**Q2 On Track

# **Commercial Services**

#### **Commercial Services**

Indicator: COM113\_08The percentage of operational buildings that are suitable for their current use Why measure this?This helps ensure property is safe and fit for purpose.

Commentary:

## **Customer Support Services**

#### DELIVERING OUR OUTCOMOUR KEY PERFORMANCE INDICATORS

Indicator: CSS10105-Increase public use of corporate social media sites on three categories of information: council news, community success a general use.

Why measure this? We issue positive and informative articles on Council services and achievements as well as the area overall. This supports the overall objective of attracting people to the area and promotes a positive reputation for the Council.

This indicator is above target and performance has i u ‰ @En)cÀ the last reporting period

TARGETFQ2 36.046

### **Customer Support Services**

Indicator: CSS10801-The percentage of Modern Apprentices that go on to a positive destination after completing the Argyll and Bute Council Modern Apprentice Programme

Why measure this? We have created Modern Apprenticeship opportunities, it is important that we measure their success in terms of gaining work or further training as a result of our investment

Commentary: The Council currently has 9 Modern Apprentices. The number of Modern Apprentices going into a **destination** on completion of their apprenticeship with Argyll and Bute Council remains at 98%. Not all of these are with Argyll and Bute Council **bowertly** 76% of all our completed apprentices go onto secure a post with Argyll and Bute Council. This

# **Customer Support Services**

Indicator: CSS113\_0Maintain the average time to resolve ICT incidents

Why measure this? To support the Council to operate ctively and efficiently and any unforeseen ICT incidents are resolved as quickly as possion Commentary July average fix time for service affecting incidents was 2.2 hours, well within target. August average time to fixel was 3.39 hours.

## **Customer Support Services**

Indicator: CSS115\_04hcrease the percentage of all Sestervice and automated contacts though both the Customer Service Centre and the Web. Why measure this? Increasing the volume of settrvice and automated contacts reduces the use of other higher cost channels and inequality efficiency.

Commentary:In FQ2 there were 41,240 mediated transactions (11.e.9 (y)a9r7.8 1.44 C-8. (2) (c6(nd)04.9 (t)-4.3 (a)-3.3 (a 9nd)0-3.3 (a 9

Roadand Infrastructure S

Road

Roadand Infrastructure Services

#### Roadand Infrastructure Services

Indicator: RIS114\_03Percentage of treet cleanliness

Why measure this? Measured by Keep Scotland Beautiful to enshare our local environment in kept clean and tidy.

Commentary:During lockdown of the covid

# Roadand Infrastructure Services

	ssed out of 750,000 in FQ2 which me <b>xe</b> s		
	ctions and their frequencies were adjuste		% performance in this area
TARGE <b>F</b> Q2	with no change iperformance since the ACTUAIFQ2	BENCHMARK	PERFORMANGIREND
96%	99%	99%	. 2 3
	G		

## Development and Economic Growth Service

#### DELIVERING OUR OUTCOMOUR KEY PERFORMANCE INDICATORS

Indicator: DEG103\_02 he percentage of positive homeless prevention interventions.

Why measure this? We personalise preventative measures to help people acdesusing option that meets their needs. This statutory measure recognises the importance to prevent homelessness.

Commentary: During the period of the Covid9 pandemic the Housing Service has continued to provide housing advice and assistance value a virtual service. During quarter 2 this has resulted in positive interventions for 58% of households seeking advice. Of the Applicables made a homeless Bute and Cowal recorded the highest number of households requiring to make a

<u>~</u>	performance has improved since	<u> </u>	
TARGE <b>F</b> Q2 50%	ACTUAL FQ2 58% <b>G</b>	BENCHMARK 50%	PERFORMANCE TRENE
	L		<u>. I</u>

## Development and Economic Growth Service

Indicator: DEG104\_02The percentage of public health service requests that re resolved within 20 working days.

Why measure this? We work quickly to protect public health or nuisance conditions that impact on health and wellbeing. Any justified corrective action is taken quickly. This measure is also reported to the national performance network.

Commentary:Service requests 79% for Q2 total of 1403 service requests were received in Q2. However, restrictions in the ability to visits busing domestic premises impacted on our service response, although we have identified innovative ways of responding, incledicontretunication with customers, and use of photo and other documentation. Notwithstanding this, it has been difficult to respond to all service requests within the 20 working day period due to access difficulties and also the increased level of activity around COVID regulations and supporting the Test and protect regime through Incident Management Teams and assessment of businesses. Over this reporting period, we have been actively involved involved involved in teams relating to COVID outbreaks, as well as a number of COVID assessment groups and responding to 369 requests from business or complaints regarding COVID standards. The increasing number of positive COVID cases and potential "local or national lockdown" will create wadditfor the service and it is anitcipated that response to service requests will not meet the target for Q3 and possibly even Q4.

This indicator is

## Development and Economic Growth Service

Indicator: DEG105\_0:Respond to Building Warrant applications within 20 days.

Why measure this? Providing a prompt service helps supptbet local economy. This national target allows us to benchmark our performance.

Commentary:Respond to building warrant applications within 20 days: 98.2% (down from 99.5% in Q1) but above targetTotiss@%ne of the 5 national building standards preprinted the providing an indication of response times for building warrant applications. Performance by the team continues to be good and whilst there was a reduction in building warrants in Q1 due to COVID lockdown, there have been building warrant applications in quarter 2. Whilst levels are down compared to 19/20., the profile is the same. Over this peties the vertice reviewed procedures, developed new ways of working through the introduction of virtual inspections. Esiskuppe calls to undertake inspections via video, and has allowed building warrant completion certificates to be issued at a time when travel and visits were difficult. Given the success of Giv)-5.9 (c)-1huehn u -0

## Development and Economic Growth Service

Indicator: DEG110\_03 he rumber of new businesses start-ups supported

Why measure this? Topical or legislative workshops and/or advisory support is offered to new business stast. The advice given is free, impartial and confidential. This is a key driver to growing our economy.

Commentary:The number of new businesses supporte was 42, against a target of 26 (162% of target achieved). The significant increase compared to Q1 (15 starts) is due in part to lockdown easing but mainly because advisers were able to restart following up with clients when the two Government COVID grasupport schemes being administered via Business Gateway concluded in August. It is too early to confirm a trendend in creas start-ups. Benchmark data on wider business startrates will be available in due course. We can expect fesults to be impacted by seasonality, the end of the furlough scheme and the severity of a second COVID ave and consequent restrictions. In addition, adviser ability to followith prestart clients to identify whether they have started is again reduced due to the team administering another wave of Scottish Government hardsh programs. Start-ups supported by administrative area were as follows: • Bute and CovIdastart-ups were supported against a quarterly target of 6, 183% of target achieved. • Mid Argyll Kintyrand the Islands • start-ups were supported against a quarterly target of 7, 86% of target achieved. • Oban Lorn and the Isles 13 start-ups were supported against a quarterly target of 7, 171% of target achieved.

TARGE <b>F</b> Q2	ACTUALFQ2	BENCHMARK	PERFORMANOREND
46	57	No benchmark	1
	G		
			•

## Development and Economic Growth Service

Indicator: DEG110\_05 he above natural average level of planning pplication approval rates is maintained.

This indicator is above to go bowe versus formance has decreased in as the last reporting period

Why measure this? We commit resource at an early stage in the planning process to improve/negotiate any substandard submissions. The high approval rate indicates the Council's commitment to delivery positive outcomes.

Commentary:Comparison of applications receivedring FQ1&2 19/20 with receipts during FQ1&2 20/21 does not show any significant difference the volume of any specific application type in response to Covid 19. The main application types are noted below for the submissions during the respective period:

No1 (Householder) 17/8 19/20, 14.6% 20/21\03B (Housing obal) 15.3% 19/20, 16.3% 20/21\010B (Other Local) 13.3% 19/20, 15.2% 20/21
N14 (Listed Blding) 5.9% 19/20, 4.3% 20/21\17A (Other Consents) 5% 19/20 6.9% 20/21\text{ther Not Included in Statutory Returns (including-apps)}
37.4% 19/20, 38.5% 20/21\text{Note that there is a proportionate increase in the submission of more complicated application types relating to new housing and commercial development, and a decrease in householder development. There is also an increase in prior notifications and submissions which are not required for statutory reporting. The other item of significance to note is the general lack of major application submissions which would delive a significant proportion of fee incom(§ in FQ1& 19/20 and only 1 in the same period 20/21).

I hisindicator is above targehowever performance has decreased since the last reporting period				
TARGETFQ2 95%	ACTUALFQ2 97.7%	BENCHMARK 93.7% Scottish Average	PERFORMANGEREND	
	G	Scottish Average	<b>I</b>	